

# Navigating Change

A Case Study

Sarah Chapman & Elaine Carnegie

8th June 2021





# Listening to Employees

- Internal 3M North Europe Region survey (2020, ~600 respondents) revealed a variation in the experience of the pandemic
- Respondents with low wellbeing scores, cited:
  - Challenges juggling work and family
  - Stress having a negative impact on sleep
  - Anxiety about elderly parents
  - More isolation and loneliness
- Respondents with high wellbeing scores credited it to:
  - Having more time to take a daily walk
  - Building in more regular breaks
  - Having time to eat more healthily
  - Focussing on living in the moment

## People make the place...



"Iona is passionate about making the workplace inclusive and diverse, creating an empowering environment for all, helping others to see different perspectives."

"During these unprecedented times, Dee has shown inspirational leadership and has always been there to listen to, support, advise and guide her team."

"She is always there for me when I need her and has really helped me through some tough times. Jan really cares about all her colleagues and her positive attitude has a huge impact on everyone around her."

> "She has the ability to laugh during difficult times, which releases the tension. She has been instrumental in bringing fun events to our Big Room Planning events and is a true cultural leader for our team. For this, we are all very grateful."

Going over and above his normal job role, Dave has been a vital asset to the team at a time of extreme pressure.



#### Self-service resources



## **Employee Resource Networks**



### **Events with Experts**

Embrace the now with hope, meaning and purpose ... the antidote to chaos

David introduced the first two sessions, hosted by Dr Rob Archer, on 29 September and 1 October.

In these sessions, Rob (*pictured*) spoke about the importance of keeping ambitions realistic and the need to be open and honest with others to form deeper relationships. He said: "There can be opportunities in adversity and when we reflect on 2020, we need to focus on what we

can feel proud of.

"Navigating through the pandemic has been a psychological journey, with three stages: disruption, transition and finding the new normal. In the first stage, acute stress results in strong emotions, anxiety and fear, but also adrenaline. The second stage is psychologically more difficult as stress and fatigue can set in; and the third stage brings the option of either post-traumatic stress or post-traumatic growth."









