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#### **LUNCH & LEARN WEBINAR**

From Resilience to Wesilience: Building and anchoring human centric resilience skills at scale



Wednesday 5 July 2023, 12.30pm - 1.30pm



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## INTRODUCTIONS



Chris Tamdjidi, Managing Director and Co-founder, Awaris



Stefan Tügend, Global Senior Communities and Engagement Director, Novartis

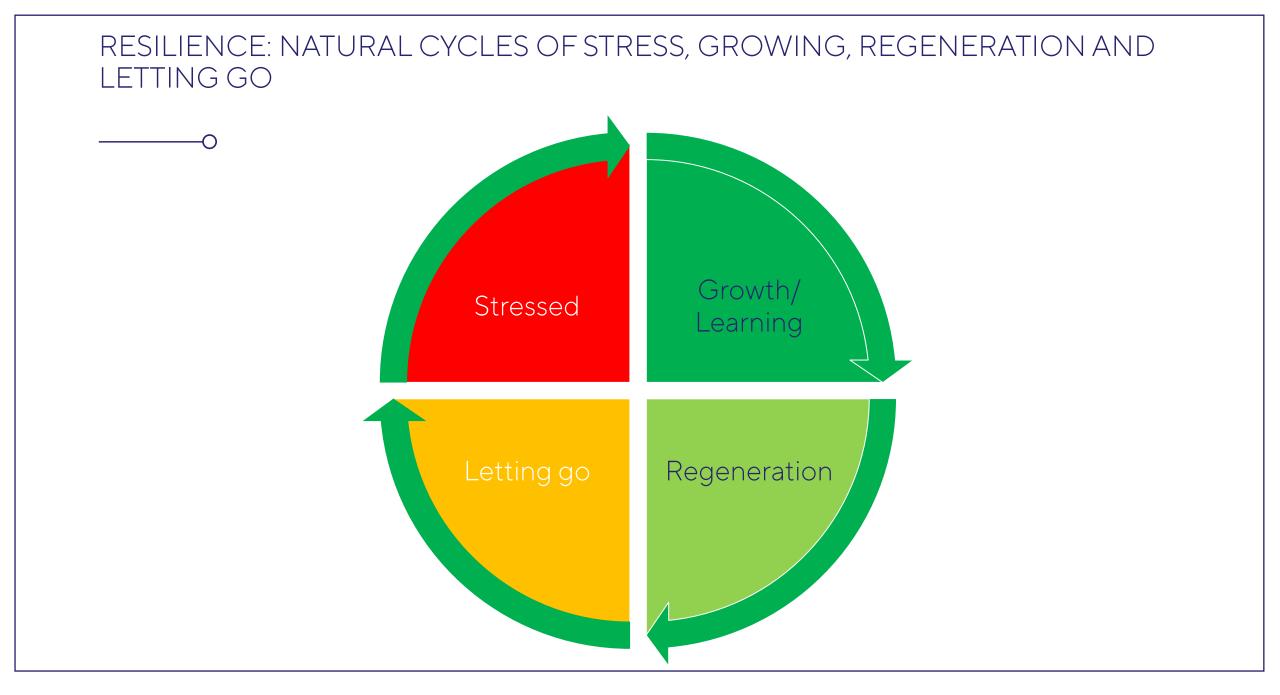
#### **OUR DISCUSSION**



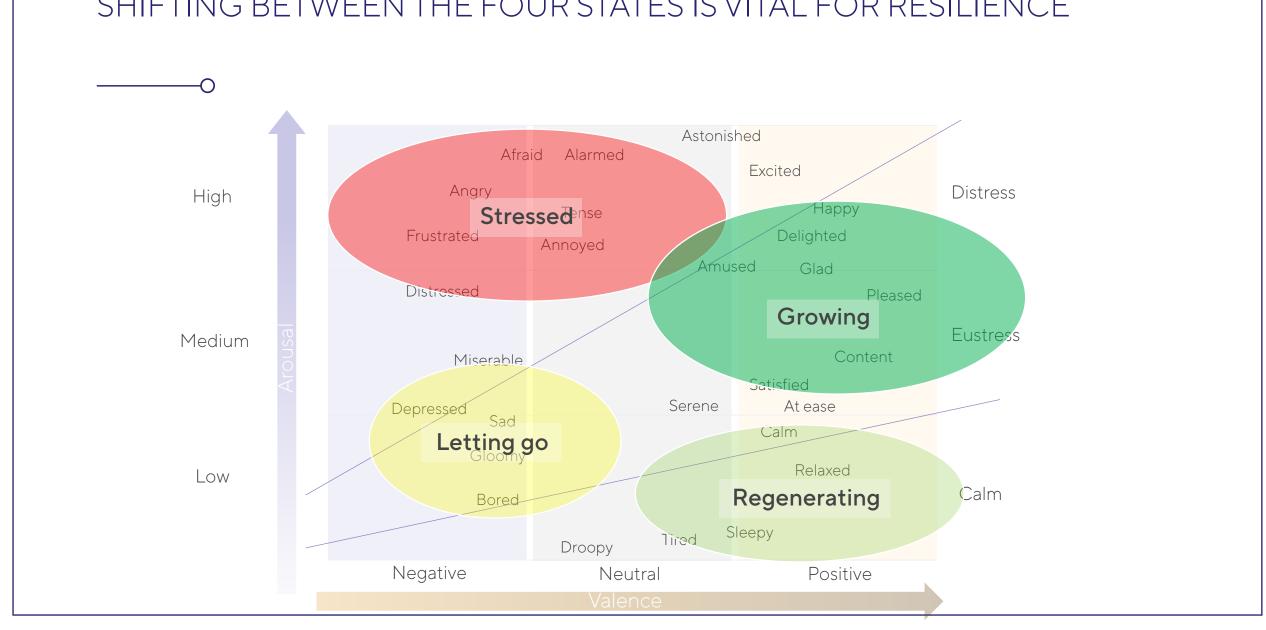
- 1. What is resilience?
- 2. What makes you personally resilient?
- 3. Why are resilience skills and capabilities important?
- 4. What role does mindfulness play in resilience?
- 5. How can we build organisational level resilience?

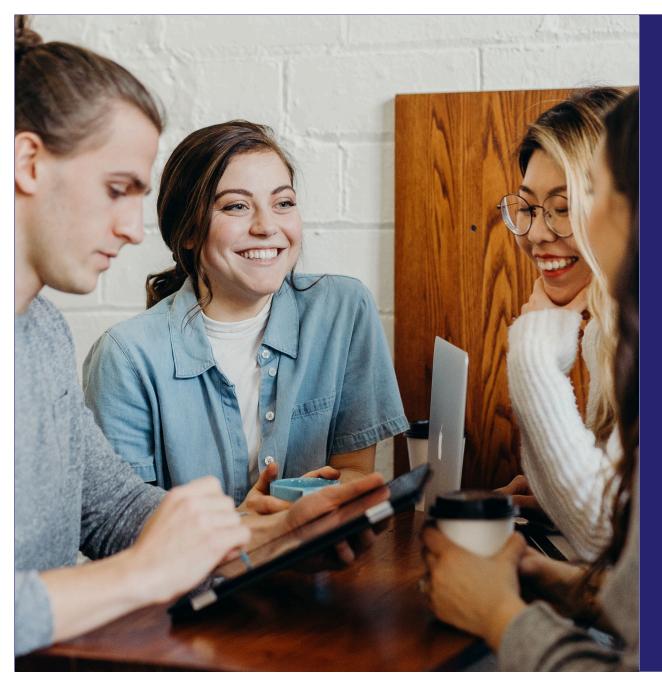


What is Resilience?



## SHIFTING BETWEEN THE FOUR STATES IS VITAL FOR RESILIENCE



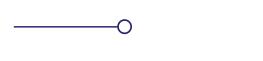


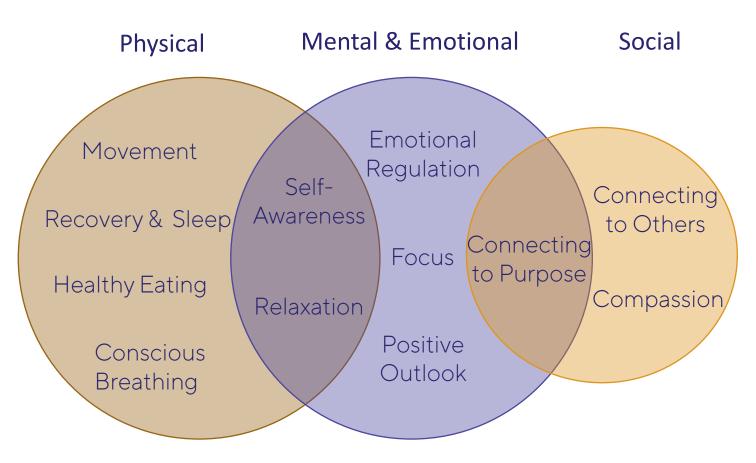
What makes you personally resilient?

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# WE IDENTIFIED 12 RESILIENCE SKILLS

Within 3 connected domains

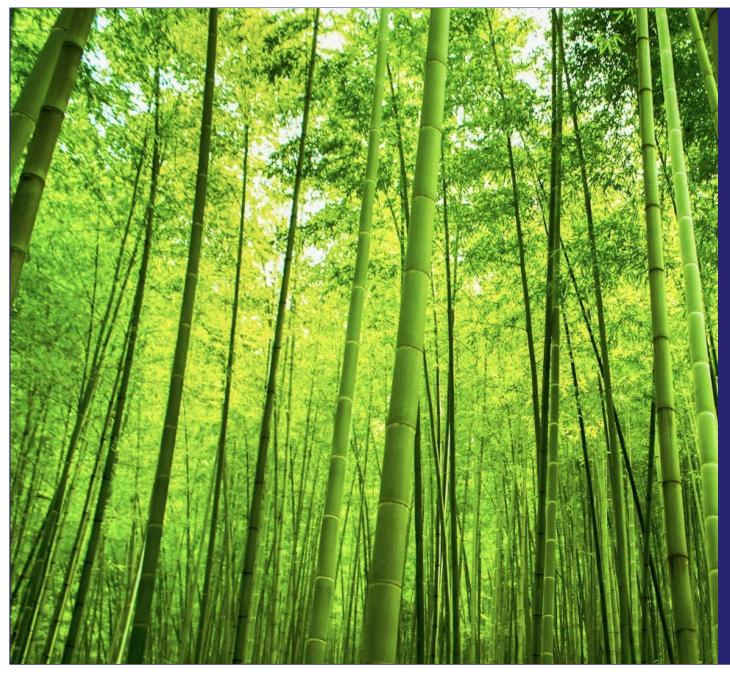




### LEARNING TO CULTIVATE RESILIENCE SKILLS

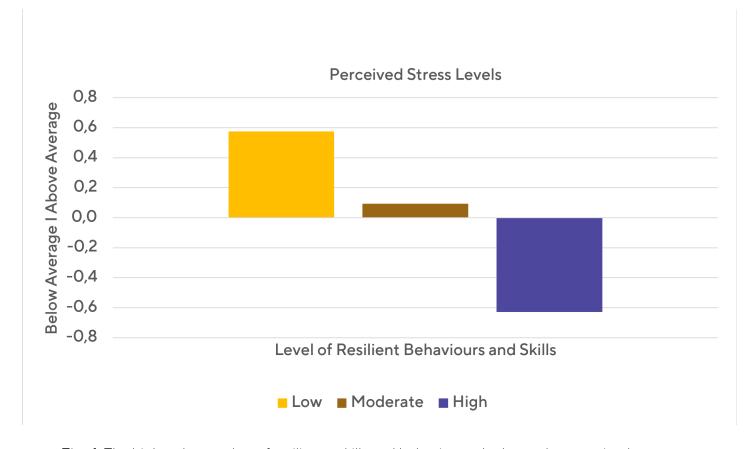
Learning to Relax the nervous system

Shifting of autonomic nervous system from sympathetic to parasympathetic activation leads to improvements in health, immune system function, energy, and mood.



Why are resilience skills and capabilities important?

### RESILIENCE BEHAVIOURS MAKE A BIG DIFFERENCE



**Fig. 4:** The higher the number of resilience skills and behaviours, the lower the perceived stress. Normed scores of perceived stress, a score of O=average score of sample (Perceived Stress = 6.68 (the cutoff for chronic stress = 7.0).

Source: Awaris data of N=1200 respondents of the resilience

# RESILIENCE SKILLS CAN BE CLUSTERED IN COMPETENCIES





#### Mindful Selfregulation

- Attention Regulation
- Self-Compassion
- · Relaxation and Breathing
- Self-Awareness



#### **Connected Giving**

- Emotional Intelligence
- Positive Outlook
- · Connection to others
- Connection to purpose



#### **Healthy Habits**

- Healthy Eating Habits
- Healthy Sleeping habits
- Healthy movement habits

#### Distribution of competencies

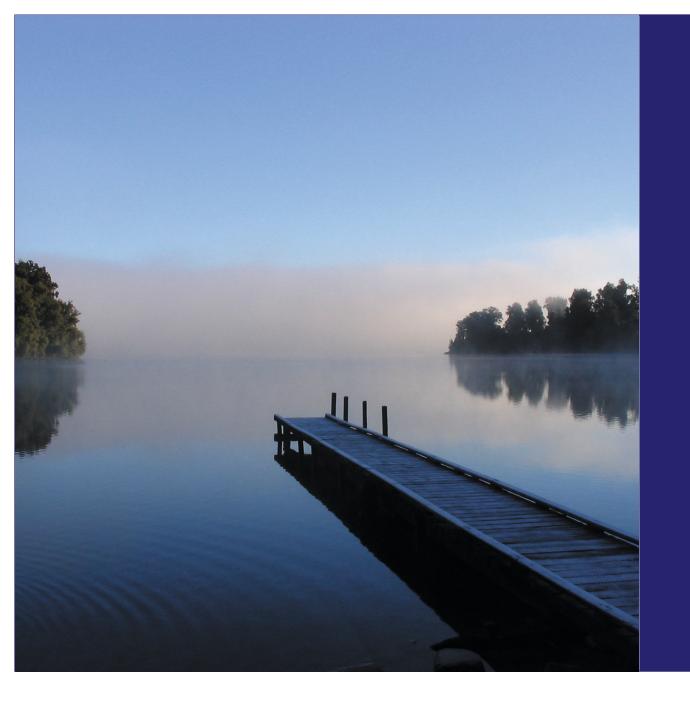
- 41% have no strong competency
- 32% have one
- 17% have two
- -10% have one

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# DIFFERENT COMPETENCIES REGULATE DIFFERENT TYPES OF STRESS



	Link between Stressors and Resilience Profiles		
	1. Self-Regulation	2. Healthy Behaviours/ Energy Management	'3. Social Integration / Relationship Management
Overall Performance	•	•	•
Heavy Work load	•	•	
Unrealistic Job demands/ understaffed	•		•
Change of Responsibility or job ambiguity			
Poor interpersonal relationships at work			
Challenges of hybrid or virtual work			



What role does mindfulness play in resilience?

#### RECENT NICE REVIEW OF WORKPLACE WELLBEING INTERVENTIONS



"the committee agreed that mindfulness and meditation were most effective overall in reducing job stress and mental health symptoms and having a positive effect on employee mental wellbeing. The evidence showed that these interventions were effective when delivered either in a group or online"

Source: NICE Review - published 2<sup>nd</sup> March 2022 (<a href="https://www.nice.org.uk/guidance/ng212">https://www.nice.org.uk/guidance/ng212</a> - Review of 7000 studies, expert interviews, panel consultation over 6 months

#### MINDFULNESS RESEARCH HAS OUTSTRIPPED MANY OTHER FIELDS

And recently reached the level of research on cognitive behavioural therapy





# MINDFULNESS PRACTICES HAVE A STRONG IMPACT ON RESILIENCE SKILLS

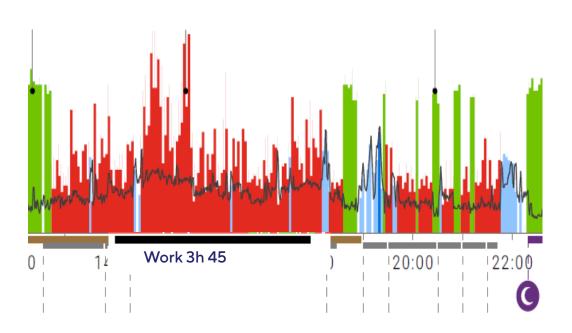
Competencies		Strength of evidence for impact of mindfulness on this skill
Domains	Skills	
Physical	Physical Exercise	Moderate
	Recovery (incl. Sleep)	Strong
	Healthy Eating	Moderate
	Conscious Breathing	Strong
Physical + Mental / Emotional	Relaxation	Strong
Mental / Emotional	Self awareness	Very Strong
	Focus	Very Strong
	Emotional regulation	Very strong
	Positive outlook	Strong
Mental / Emotional + Social	Purpose & Meaning	Strong
Social	Connection	Strong

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### WHAT FOCUS CAN LOOK LIKE

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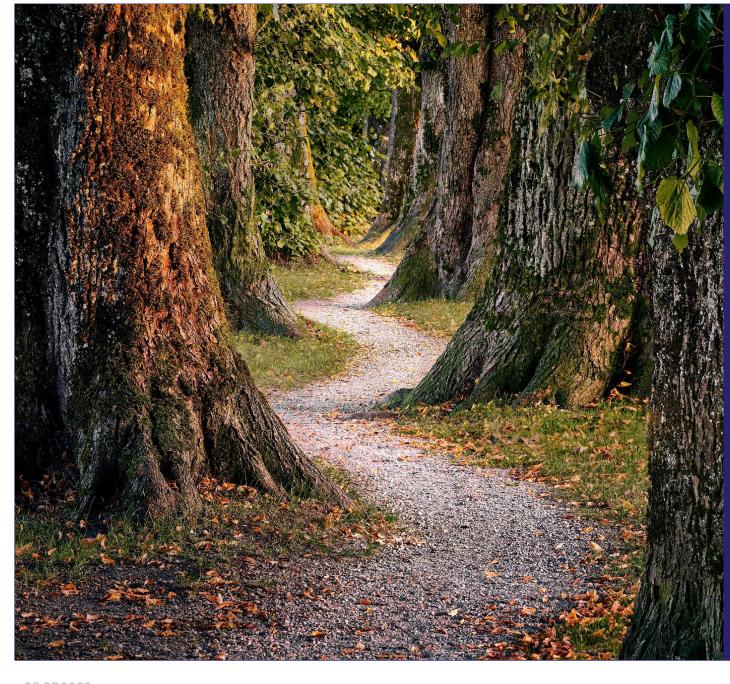
Poor attentional control: high effort - high tension levels while working







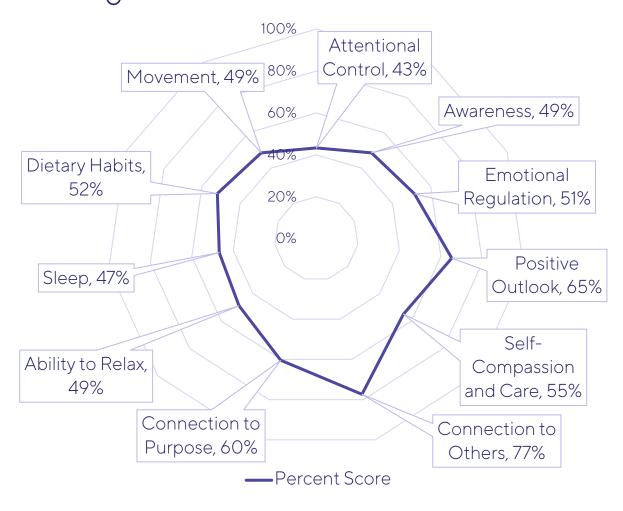
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How to build resilience at scale?

#### ASSESSING POPULATIONS AND SKILLS

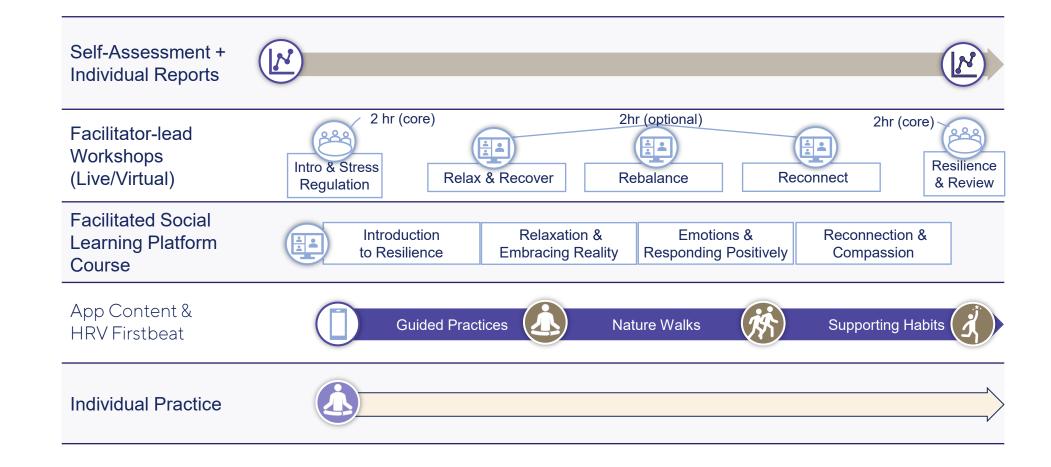
12 factors of Resilience – Resilience-boosting behaviors & skills



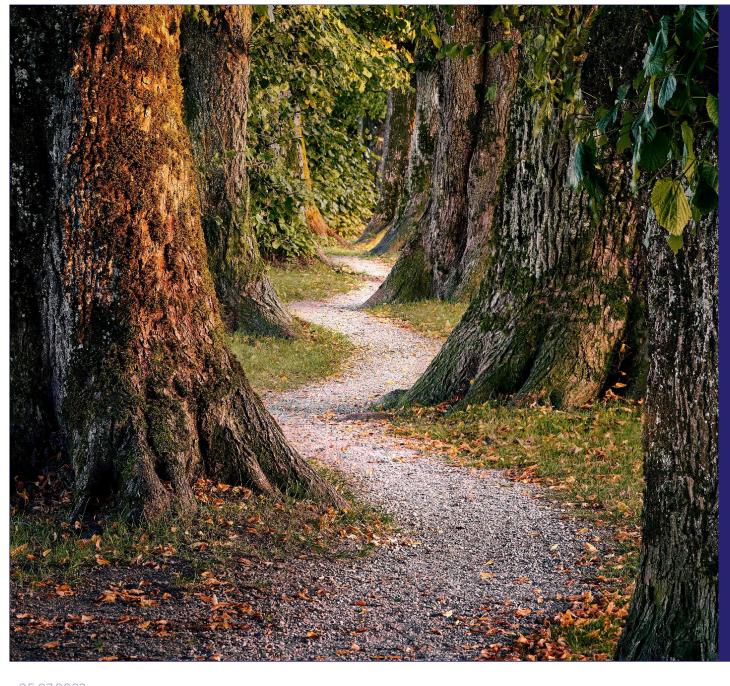
# This population has highest rating for

- Connection to Others
- Positive Outlook
- Connection to Purpose
   Lowest rating for
- Attentional Control
- Sleep
- Movement, Self-Awareness, and Ability to Relax

## BUILDING RESILIENCE JOURNEYS



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We-Silience -Organisational resilience

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#### LIMITS TO INDIVIDUAL RESILIENCE



**Fig. 6**: Percent of respondents high and low daily resilience in relation to the number of workplace stressors. Daily resilience is defined as the ability to relax and recover well at the end of a stressful day.

Source: Awaris data of N=1200 respondents of the resilience screening





# WE SILIENCE HABITS FOR ORGANISATIONS

# Overview of specific organisational habits

Area	Habit
Rest and recovery	Taking vacation
	Less working hours
	Taking breaks
	Rest and recovery time
	Predictable time off
Attention	E-Mail boundaries
	Holiday e-mail deletion
	E-Mail batching
	Focus time
	Meeting free days
	Lack of multitasking
Emotional regulation	Checkins
	Addressing emotions

Area	Habit
Positive outlook	Positive tone in meetings
	Positive feedback
	Appreciating the positive
Connection to others	Time to connect socially in team meetings
	Social connection outside of work meetings
	Org wide social connection events
Integration	Feedback processes
	Equality of turn taking
Synchronisation	Core collaboration hours
	In office networking

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#### SHIFTING THE DISCUSSION

From Resilience to We-Silience

Wellbeing as a state



Resilience as a skill

Wellbeing offerings



Skill training

Individual responsibility



Shared responsibility



Your recommendations for the future?